

# ANNUAL REPORT

YW KITCHENER-WATERLOO | 2020



**YW Kitchener-Waterloo**

153 Frederick St., Kitchener, ON N2H 2M2

P: 519.576.8856 | W: [ywkw.ca](http://ywkw.ca)





# LEADERSHIP MESSAGE

2020 was the year we all want to forget, and the YW had more than our share of pandemic-related challenges that we're eager to put behind us.

Our childcare and before- and after-school programs were closed for months, and when they eventually reopened, it was to significantly reduced enrolment. Our summer camp never opened, and our girls' program is still waiting for the community centres out of which it runs to resume normal operations.

We'd planned to celebrate the 40th anniversary of Club 84, the YW's cherished giving circle, with a big party and an Oktoberfest award nomination, but those plans had to be cancelled, along with several other events we'd scheduled.

On the other hand, our homeless shelters and supportive housing programs were busier than ever, doing their best to cope not just with increased demand for service but with new COVID-related screening and distancing and quarantining requirements.

Some YW staff worried about too little work. Others worried about too much. And everyone worried about what might be coming next for the YW and the women and children we support.

**But despite the challenges, the YW had some successes in 2020 that we should celebrate.**

Temporary sustainability funding from the federal, provincial and regional governments helped keep us afloat despite reduced revenues from fees and increased health and safety expenses. And our fundraising fears weren't realized, as our donors came through for us with more than even their usual generosity.

For the most part, we were able to keep COVID-19 out of our sites, with our shelters and housing programs escaping the outbreaks that affected many other congregate-care settings. Our employment-





and entrepreneurship-training department, which continued to operate throughout the year, albeit remotely, was recognized as the community's top employment program.

And we have lots to look forward to in 2021 and beyond. The YW has been selected by the Waterloo Region District School Board to be its childcare partner in a new elementary school being constructed in Kitchener. And we've been granted Ontario Trillium Foundation funding to expand our programming for pre-teen and teen girls.

The YW has received federal Youth Employment and Skills Strategy and Immigration Refugees and Citizenship funding, to continue our employment programs for young and Newcomer women with barriers to employment, and Economic Development funding to add a new training program to support women to upgrade their skills to work in the technology and advanced manufacturing sectors.

We've received funding from the Canadian Women's

Foundation to develop and deliver an on-line violence prevention training program for community members.

And perhaps our greatest success in 2020, and our most exciting new initiative for 2021, is a donation of land from the City of Kitchener, coupled with the capital funding we've received from the Canada Mortgage and Housing Corporation, which together have made it possible for us to start construction on a new supportive housing project for women who are chronically homeless. By Christmas time this year, 41 women, many of whom are currently living in our shelter, will have new, permanent homes.

Founded in 1905, we've survived a pandemic before. In 1918, the 'Spanish flu' killed 127 Kitchener residents, but the YW made adjustments and carried on. And we know that thanks to our staff, volunteers and donors, we'll survive COVID-19, too, because we were needed by the women of our community a century ago and we continue to be needed now.

**Elizabeth Clarke, Chief Executive Officer and  
Jennifer Kieffer, President**

# MISSION, VISION, AND VALUES



“The YW Kitchener-Waterloo has been a crucial leader in the community for more than a century.”

## MISSION STATEMENT

YW Kitchener-Waterloo works to improve the lives of women and girls by offering early learning and care; before- and after-school programs; newcomer support; youth development; emergency, supportive, and affordable housing; entrepreneurship and employment training; and collaborative community leadership.

## VISION STATEMENT

We envision an equitable world where women, families, youth, and children thrive in inclusive communities.

## GUIDING PRINCIPLES

We respect the dignity and worth of individuals. We value diversity among people. We acknowledge the holistic nature of human needs – body, mind, and spirit. We respect the fundamental right to self-determination. We ensure that women are respected, their voices are heard, and their issues are addressed. We focus clearly, but not exclusively, on women and girls. We act with integrity and are accountable to our community.

## MEMBERS OF OUR BOARD OF DIRECTORS

Jennifer Kieffer, **President**  
Linda Kenny, **Governance Vice President**  
Lisa Brown, **Administrative Vice President**  
Courtney Cheal, **Treasurer**  
Loretta Kooymans, **Secretary**  
Jill Birks \*\*

Shelly Deitner \*\*  
Ashley Gallant  
Valerie Harry \*\*  
Cari Hewick \*  
Steph Snyder \*  
Trish Steward

## LEADERSHIP AND NOMINATIONS COMMITTEE

Lisa Brown  
Tova Davidson  
Loretta Kooymans  
Lynne Short \*\*  
Trish Steward

## FINANCE COMMITTEE

Susan Beuerman  
Christine Black  
Courtney Cheal  
Karen Grogan  
Linda Scott Campbell

\*Appointed during the 2020-2021 term    \*\* Resigned during the 2020-2021 term



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# 2020 IN REVIEW: 2354 SERVED!

## PROGRAMS FOR CHILDREN | 806 CHILDREN

### CHILD CARE CENTRES | 227 CHILDREN

Four full day programs serving infants, toddlers and preschool-age children, offering a play-based, emergent curriculum. Early Childhood Educators develop children's thinking and learning, creating opportunities to play where children can learn, practice and extend their skills, supporting growth in cognitive, social, emotional, language/communication, and physical developmental domains.

>> Centres were closed from mid-March to the latter part of July due to COVID-19.

### BEFORE- AND AFTER-SCHOOL SCHOOL AGE AND YOUTH DEVELOPMENT PROGRAMS | 489 CHILDREN

Eight sites delivering care for children aged eight to 12. One site delivering care for children aged four to 12. The programs support children's development through programming that combines student interest and developmentally appropriate activities.

>> Programs did not operate mid-March to the end of June due to COVID-19.

### CARE FOR NEWCOMER CHILDREN | 90 CHILDREN

A centre providing culturally appropriate care and supervision to infant, toddler and pre-school children of parents attending Language Instruction for Newcomers to Canada classes. Using a play-based curriculum, staff develop children's thinking and learning, creating opportunities to play where children can learn, practice and extend their skills, grow in cognitive, social, emotional, language/communication, and physical development.

>> Due to COVID-19, from September to December 2020, the YW offered programming remotely by providing learning modules, literacy kits, parenting resources, and live connections with families.

### SUMMER CAMP | 0 CHILDREN

A nature-based, outbound day camp experience for children aged five to 13. Activities include sports and games, canoeing, archery, swimming, drama, campfires, and singing.

>> Camp was cancelled in 2020 due to COVID-19.



## PROGRAMS FOR ADULTS, YOUTH AND FAMILIES | 1548 PEOPLE

### EMERGENCY SHELTER | 1320 ADULTS | 74 CHILDREN

A 66-bed emergency shelter in Kitchener serving women, couples, non-binary and trans people, and families who are experiencing homelessness and a 60 bed temporary “low barrier” shelter in Kitchener for men experiencing homelessness. A Motel Outreach Worker provided supports to individuals and families moved from the emergency shelter to motels during the pandemic.

The programs provide basic needs, crisis support, housing help, advocacy, information and referrals to longer term community supports and services.

### SUPPORTIVE HOUSING | 55 WOMEN | 15 CHILDREN

Two permanent, affordable supportive housing programs in Kitchener and Waterloo serving women who have been episodically or persistently homeless and their children. Low to medium level food support, financial inclusion support, medication support and recreation support are offered.

### AFFORDABLE HOUSING | 13 WOMEN | 20 CHILDREN

Two permanent, affordable housing programs in Kitchener and Waterloo serving women and large families with low income.

### EMPLOYMENT PROGRAMS | 135 WOMEN | 16 YOUTH

Two employment and entrepreneurship training programs, one serving youth with barriers to employment and one serving women who are Newcomers to Canada.

**\*IN HER SHOES WAS NAMED BEST EMPLOYMENT AGENCY IN THE WATERLOO REGION RECORD READERS' CHOICE AWARDS 2020.**

## COMMUNITY SERVICES

### ADVOCACY

A four-year strategy and campaign, hosted and led by the YW in partnership with other women-serving agencies, effecting social and systemic change towards ending gender-based violence and increasing gender equality.

### COMMUNITY RESOURCE CENTRE

A five storey office building offering rents and shared facilities and equipment to local charities on a cost-recovery basis.

**\*THE PROPERTY WAS SOLD APRIL 2020.**

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# “There is pain here, there is loss:” Working on the frontlines of the opioid epidemic

BY RACHEAL WALSER

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I wrapped her dolls carefully. Each, in a new baby blanket. I wrapped it around their waists, tucked the blanket under their arms, and gently slipped them into a cardboard box.

This is the way Melissa liked to wrap her dolls. Each of them her baby.

She would have whispered sweet things to them, calling them each by name, articulating how she loved them. She would have slipped a finger gently along their cheek and said good night. She would have turned off the lights with a warning, and quietly slipped out the door – if she were still alive.

The YW is sad to announce that we

have lost another client to the opioid epidemic.

We've lost another person who filled our hallways with laughter, who was there for people having a hard day. Melissa was always the first to run for Narcan when it was needed, to hold someone who was crying, give away her last cigarette when she knew someone else just needed a win. She was someone who accepted that everyone was different, that she was different, and that's part of what made her special.

The impact our clients leave is long-lasting. It echoes through us every time someone new comes to our door or when a landlord rejects a housing application. It's present when families come to the door looking for

someone or when a member of the community offers their help.

I feel like too often I write about hope. And there is always room for hope. But there is pain here too, there is loss. The cost of living with mental health and addictions in Waterloo Region doesn't have a price tag.

Like Melissa, our clients are mothers, sisters, daughters, brothers, sons, fathers, cousins, friends, family members, neighbours, and students in a city that drives by our Emergency Shelter and wonders why someone is outside yelling.

We stand with the people outside yelling.

Read Racheal's full story at [ywkw.ca](http://ywkw.ca)



# RECOGNIZING OUR DONORS

## DONORS

We would like to recognize the following individuals, businesses, foundations, groups, and organizations who have generously donated \$20 or more between January 1, 2020, and December 31, 2020. We are profoundly grateful for your support. We also wish to thank those donors who have chosen to remain anonymous.

Mary Anderson  
 Janeth Aranda Mejia  
 Chris Arnold  
 David and Barbara Arthur  
 Don Balanoff and C. Mayor  
 Amin Bandpy  
 Robert and Barbara Bell  
 Kristina Bartold  
 Mary Bastedo  
 Lorraine Beattie  
 Grace Bechtel  
 Ray Beskau  
 Ryan Bianchi  
 Sarah-Beth Bianchi  
 Mr. John Bienkowski  
 Don Bisch  
 Mary Bish  
 Barbara Bitzer  
 Christine Black  
 Eva Booker  
 Dorothy Britt  
 Kelly Brooks  
 Lisa Brown  
 Paula Brown  
 Andrew Brunskill  
 Keri Buck  
 Allan Bush  
 Ana Cabral  
 Hugh Cameron  
 Marian Campbell  
 Michael Canivet  
 Dale Carberry  
 Courtney Cheal  
 A. Karen Chisholm  
 Irina Choi  
 David L Christner  
 Jade Church  
 Bonnie Cole Arnal  
 Ian Collins  
 Colleen Cooper  
 Nancy Croth  
 Andrew D'Angelo  
 Annette Dandyk  
 Zohreh Darvishmotevalli  
 Jean Davis  
 Greg deGroot-Maggetti  
 Shelly Deitner  
 Christine Dewhurst  
 Ellen Dilgert

Lucia Dow  
 Michelle Downey  
 Allie Dusome  
 Donald Dychuck  
 Emily Ecker  
 Roelof Eikelboom  
 Estate of Elaine Cressman  
 Kathleen Elgie  
 Cheryl Elliot-Fraser  
 Paul and Hertha Enns  
 Marlene Epp and Paul Born  
 Janet Erdman  
 Richard Ernst  
 Pauline Evoy  
 Linden Fairbairn  
 Esther Fast  
 Isobel Field  
 Catherine Fife  
 Donna Finch  
 Norm Finkelberg  
 Lisa Fisher  
 Kristine Fletcher  
 Sheila Follett  
 Donald Freeman  
 Maggie Fried  
 Laura Geddes  
 Robert George  
 Krista Getz  
 Laura Gilmore  
 Floyd Gingerich  
 Colette Glymin  
 Natalia Godwinska  
 Alan and Joan Green  
 Lorraine Green  
 Cathy Gregory  
 Iris Hall  
 Peggy Hallman  
 Barbara Hankins  
 Joyce Harding  
 Frances Hatherton  
 Karen Hay  
 Wendy Haywood  
 A K Hiebert  
 Marilyn Hill  
 Sandy Hill  
 Mary Ann Hiscott  
 Betty Hooper  
 Tara Hosie  
 Mary Houslander  
 Judith Howell  
 Tiffany Howes  
 Nadia and Richard Hughson  
 Harry Humphrey  
 David and Ada Hunsberger  
 Devon Hurvid  
 Brent Hutzal  
 Pam Irwin  
 Margaret Johnston  
 Josephine Joseph  
 Mary Karchemny  
 Diane Kent  
 Joanna Keyzers  
 John Kirby

Victoria Kish  
 Brenda Klee  
 N. Joyce Knarr  
 Shirley Knight  
 Rick Kocher  
 Frank Kossuth  
 John Kotulak  
 Mary Krupicz  
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 Fred Kuntz  
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 Jessica Larmer  
 Dan Lebel  
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 Jinee Lee  
 John Lehman  
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 Charlotte Loosemore  
 Richard and Dorothy MacBride  
 Marshall MacCannell  
 Mara MacKay  
 James MacKenzie  
 Neil Main  
 Steve Manske  
 Gerald Martin  
 Marjorie Martin  
 Waldtraut Martin  
 Amy Mason  
 Stephen Mazur  
 Andy McCorkell  
 Barbra McDonnell  
 Dr. Nicholas and Dr. Lisa McFarlane  
 Marilyn McMillan  
 Beth Metzger  
 Sarah Miller Wright  
 Frank Millerd  
 Mellisa Mohr  
 Jane and Scott Morley  
 Kimberley Morrison  
 Marie Morrison  
 Mohammad Nasir Mundh  
 Lise Naish  
 Caroline Nessner  
 Gary and Susan Parker  
 Nicola Parker-Smith  
 Graham and Janette Parsons  
 Lori Payne  
 Douglas Peers  
 Wilma Peirson  
 Jovana Prica  
 Brian Prudham  
 Jane Reble  
 Judy Reidel  
 Judith Rice  
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 Craig and Nancy Robson  
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 Sheila Russek  
 Kimberley Sanderson  
 Jim and Mary Sauve

Elizabeth Gail Schenk  
 Larry and Mary Ann Schmidt  
 Mark Schmidt  
 William Schultz  
 Donna Seidl  
 Cory Shantz  
 Ross Shantz  
 Sandee Sharpe  
 Laura Shoemaker  
 William Simpson  
 Laurie Sinclair  
 Emily Slofstra  
 Eleanor Snyder  
 Stephanie Snyder  
 Stuart and Ann Snyder  
 Cynthia Snyder-Paleczny  
 Tim and Teresa Sothern  
 Norm Southwood  
 Gloria St. Marie  
 Jean Stacey  
 Elaine Stamp  
 Samuel Steiner  
 Garry Stevens  
 Trish Steward  
 Richard Strooboscher  
 Sarah Sturtevant  
 L. Carolyn Sullivan  
 Marjah Tajibnapis  
 Fabienne Tosi  
 Kelly Verschuren  
 John Walker  
 Wendy Wallace  
 Tenzin Wangkhang  
 Meaghan Ward  
 Janet Wason  
 Zachary Waterfield  
 Michele and Rob Way  
 Tom Weber  
 Brenda Welch  
 Andrew White  
 Jennifer White  
 Beatrice Wideman  
 Bruce Winter  
 Anne Wright-Gedcke  
 Mary Wybrow  
 Fatih Yegul  
 Nataliya Yermolova  
 Kelly Zhu  
 Anonymous (72)

## DONATIONS MADE IN MEMORY

Jessica Barbara Lynn Sowa  
 Aunt Zeynab  
 Sara Breithaupt and Sally Bastedo  
 Dr. Albert Essmann  
 Zachary Moulton  
 Mary Burrows  
 Pat Bailey  
 David and Judy Winter

# RECOGNIZING OUR DONORS

## DONATIONS MADE IN HONOUR

Heather Lackner  
Nicola Bowler  
Barb Fairbairn  
Robyn Kent  
Susan Craig  
Staff of St. Clement School  
Sid and Elizabeth McLennan  
Carol McVittie  
Keira Prudham  
Janet Weber  
Selia  
Mary  
Ruth  
Laura  
Christine

## CLUB 84 MEMBERS

Club 84 is a giving circle with membership levels that range from \$84 to \$840 and more annually. It was founded by Heather Lackner in 1980. Over the years, Club 84 members have donated \$2 million in endowed and operating funds to the YW.

We would like to recognize the following individuals who have generously donated \$84 or more between January 1, 2020, and December 31, 2020. We are profoundly grateful for your support. We also wish to thank those donors who have chosen to remain anonymous.

## MARY KAUFMAN CIRCLE (\$840+)

Mary Brough  
Sara Brown  
Ursula Carter  
Pat Cunningham  
Roberta Finnie  
Vicki Gohl  
Sue Hallman  
Alberta Jack  
Margaret Hooper  
Mary Kuntz  
Heather Lackner  
Desta Leavine  
Margaret Marsland  
Deaun Moulton  
Margaret Nally  
Sandra Reid  
Mary Reynolds  
Jean Riedlinger  
Marcia Shortreed  
Terry Wilson  
Anonymous (2)

## FOUR 84 (\$484+)

Jane Cowan  
Jenna Cruickshank  
Sandra Dare  
Connie Deckert  
Marianne Erb  
Cathryn Finch  
Arleen Greenwood  
Jean Gutoski  
Mary Heier  
Judy Horman  
Vi Horton  
Pam Irwin  
Loretta Kooymans  
Nora Kudrenecky  
Karin Kuntz  
Merle MacEachern  
Christine Michaud  
Bev Middlemass  
Marilyn Post  
Karen Redman  
Helga Segler  
Laura Shoemaker  
Margaret VanderMeulen  
Joan Westcott  
Barbara Wilgar  
Andrea Witzel  
Judith Wyshynski  
Glennis Yantzi  
Tracey Zehr  
Anonymous (1)

## 84 AND MORE (\$184+)

Arisa Alexanian  
Mary Barrett  
Jean Boehmer  
Carol Ann Bott  
Kim Boucher  
Mary Boucher  
Susan Clark  
Elizabeth Clarke  
Gladys Clish  
Martha D'Agostino  
Amaryah deGroot  
Barbara Dell  
Elizabeth Dell  
Marilyn Dippell  
Arlene Dunnette  
Hope Eaton  
Marg Finnen  
Lynn Forbes  
Marilyn Forler  
Gail Hauser  
Joyce Heck  
Jo Hemphill  
Angela Hinchberger  
Penny Hobson  
Mary Houslander

Ivan Hurlbut  
Jennifer Kieffer  
Jane Klugman  
Elizabeth Kuntz  
Lindsay Lackner-McKenzie  
Sheryl Loeffler  
Sally Leask  
F. Elizabeth MacMillan  
Shirley Madorin  
Sharon McMorran  
Pat Mighton  
Dianne Moser  
Laura Muirhead  
Chris Nanson  
Margot Pick  
Ann Power  
Maedith Radlein  
Shirley Raetsen  
Joanne Raymond  
Audrey Reitzel  
Marion Roes  
Marilyn Sararman  
Helga Segler  
Anne Shantz  
Melanie Shantz  
Laurie Sinclair  
Jodi Spall  
Nancy Theberge  
Elizabeth Thorsen  
Ellen Trafford  
Janet Valentine  
Joanne Waugh  
Ann Weir  
Lucille West  
Colleen Whitney  
Elizabeth Wylie  
Cassandra Zehr  
Anonymous (14)

## CLUB 84 (\$84+)

Yvonne Ashley  
Carla Bechtel  
Jill Birks  
Mary Joan Brooker  
Trudy Bryant  
Mary Burrows  
Patricia Carty  
Carol Class  
Louise Dawdy  
Connie Deckert  
Shelly Deitner  
Susan Dusick  
Beverley Dyck  
Sandra Evans  
Lorna Ferguson  
Mary Ann Fleming  
Tosa Forwell  
Sylvia Froome  
Pat Hahn

Hildegard Hales  
 Ute Hilgers  
 Joan Holland Lehnen  
 Magdalene Horman  
 Malkin Howes-Dare  
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 Linda Kenny  
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 Joan McKinnon  
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 Carla McLennan  
 Heather McLennan  
 Marilyn McMillan  
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 Hulene Montgomery  
 Elizabeth Motz  
 Nadine Mueller  
 Lynn Nigh  
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 Annette Oudejans  
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 Bev Pullen  
 Audrey Reitzel  
 Doreen Rockett  
 Bonnie Rollo  
 Linda Scott Campbell  
 Donna Sills  
 Cynthia Snyder-Palczyk  
 Heather Spall  
 Diana Spearn  
 Dorothea Sprung  
 Trish Steward  
 L. Carolyn Sullivan  
 Lynne Supeene  
 Sandra Swann  
 Vikki Tait  
 Beverley Thom  
 Kaitlin Thompson  
 Julie Trip  
 Nancy Walker  
 Maureen Walsh  
 Joan Weiler  
 Cheryl White  
 Anonymous (32)

## FUNDERS

Canadian Online Giving Foundation  
 Douglas Thompson Foundation  
 Elmira Maple Syrup Festival  
 Farwell 4Hire Fund

Gladwood Trust held at the Strategic Charitable Giving Foundation  
 Hockey Helps The Homeless Kitchener-Waterloo  
 Mark and Glennis Yantzi Gifting Fund  
 Ontario REALTORS Care Foundation  
 KWCF – The Jim and Sue Hallman Family Fund  
 KWCF – The Victoria D'Agostino Children's Fund  
 KWCF – The Paul Kuntz Legacy Fund  
 Pay Pal Giving Fund Canada  
 Royal LePage Shelter Foundation  
 Tannasse Family Fund  
 The Jim and Lorna Blair Charitable Foundation  
 The Manfred and Penny Conrad Family Foundation  
 The Gordon Linkletter Family Fund  
 Region of Waterloo  
 United Way  
 Zonta Club of Kitchener-Waterloo  
 Government: Federal, Provincial, Regional

## BUSINESSES, GROUPS, AND ORGANIZATIONS

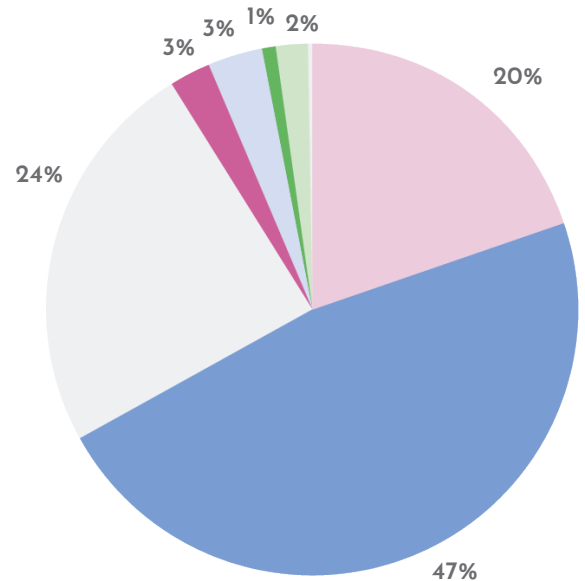
Arabella Park Beer Bar  
 Audi Kitchener-Waterloo  
 CanadaHelps  
 Christ Evangelical Lutheran Church of Waterloo  
 Church of the Good Shepherd  
 City of Kitchener  
 Concordia Club Ladies Group  
 Digital Chaos Inc.  
 Elementary Teachers' Federation of Ontario  
 Enbridge Gas Inc.  
 Erb Street Mennonite Church  
 ETFO - Waterloo Region Occasional Teachers' Local  
 High Oak Ranch Ltd.  
 Intact Financial Corporation  
 Invis Inc.  
 Jake, Connor & Crew  
 Kitchener City Hall  
 Laurelwood Public School  
 Lesley Jacklin Chiropractic Professional Corporation  
 MTE Consultants Inc.  
 Ontario English Catholic Teachers Association Waterloo Unit  
 Parkminster United Church  
 PayPal Giving Fund Canada  
 Pinchin Limited  
 Pro Act Consulting  
 Probus Women's Club of Kitchener-Heritage  
 Rae & Lipskie Investment Counsel Inc.  
 St. Agatha Mennonite Church  
 St. Lukes Lutheran Church Women  
 St. George's of Forest Hill Anglican Church  
 The School Sisters of Notre Dame  
 Transport Financial Services  
 Unifor National Bureau  
 Unifor International Department  
 United Brotherhood of Carpenters - Local 785  
 Waterloo Christian Reformed Church  
 Waterloo Region District School Board  
 Waterloo Region Occasional Teachers' Local  
 Youth Philanthropy Initiative Canada  
 Zehrs-Stanley Park

# SCHEDULE OF OPERATING FUND BALANCES

For the year ended December 31, 2020

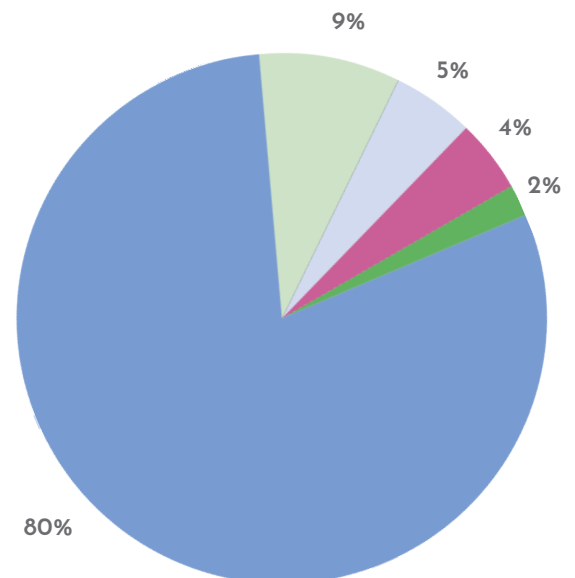
## REVENUES

Programs	20%	\$ 1,718,176
Regional funding	47%	4,037,396
Government funding	24%	2,086,366
United Way	3%	221,408
Donations & special events	3%	273,703
Interest	1%	75,600
Partnership contracts	2%	178,547
Other	0%	155
<b>Total Revenues</b>		<b>8,591,351</b>



## EXPENSES

Salaries and benefits	80%	6,227,803
Occupancy costs	9%	673,238
Financial costs	0%	9,411
Program costs	5%	377,564
Office administration	4%	348,141
Other	2%	142,446
<b>Total Expenses</b>		<b>7,778,603</b>



Excess of revenues over expenses for the year	812,748
Interfund transfers	(267,588)
Fund balances, beginning of the year	(123,574)
<b>Fund balances, end of the year</b>	<b>\$421,586</b>

\*This operating statement reflects a portion of the total revenue and expenses for the organization. Please refer to the full audited statements for a complete financial summary of the organization.

\*The audited statements are available upon request.

# STATEMENT OF FINANCIAL POSITION

As of December 31, 2020

<b>ASSETS</b>	<b>2020</b>	<b>2019</b>
Cash	\$3,734,550	\$624,909
Short-term investment	414,198	398,267
Accounts receivable	449,817	263,766
Inventory	0	0
Prepaid expenses	13,899	22,588
	4,612,464	1,309,530
Long-term investments	1,193,539	1,035,118
Tangible capital assets	6,632,363	7,541,384
	<b>\$12,438,366</b>	<b>\$9,886,032</b>
<b>LIABILITIES &amp; FUND BALANCES</b>		
Bank indebtedness	\$0	\$0
Accounts payable and accrued liabilities	\$876,425	\$729,614
Deferred revenue	722,781	410,558
Current portion of mortgage payable	175,978	679,372
Current portion of other long-term debt	26,126	24,414
	1,801,310	1,843,958
Mortgages payable	495,971	672,087
Other long-term debt	392,696	410,684
	<b>2,689,977</b>	<b>2,926,729</b>
<b>FUND BALANCES</b>		
Externally restricted	\$621,684	\$618,541
Internally restricted	8,705,119	6,464,336
Unrestricted	421,586	(123,574)
	9,748,389	6,959,303
	<b>\$12,438,366</b>	<b>\$9,886,032</b>







KITCHENER-WATERLOO

# WOMEN CHOOSING CHANGE

**YW Kitchener-Waterloo**

153 Frederick St., Kitchener, ON N2H 2M2

P: 519.576.8856 | W: [ykw.ca](http://ykw.ca)